## Appendix 7a – SUMMARY OF 7 TOWN DEAL PROJECTS PROGRESS (2022/23 Q2)

### 1) BLACKPOOL ILLUMINATIONS REJUVENATION

The overall aim of the project is to rejuvenate the Blackpool Illuminations as a means to attract an increasing number of visitors to the town in the autumn and winter period, and extending the traditional Illuminations season by two months, from the current September to November season until January.

This is being undertaken by designing and creating a number of new centrepiece attractions over a five-year period and improving the lighting infrastructure and provision of essential equipment needed to deliver the illuminations in an efficient and sustainable manner. This project supports the famous Blackpool illuminations through modernisation and innovation. This £13.2m scheme, with £4.5m of Town Deal monies is being delivered by Blackpool Council as scheme promoter and accountable body with the Blackpool Illuminations Department leading on project delivery.

### **FINANCIAL POSITION AT END SEPTEMBER 2023**

APPROVED TOWN DEAL SPEND			
Total Town Deal Allocation	Allocation to 31 March 2023	TOTAL SPEND TO END SEPTMEBER 2023	
£4,500,000	£2,453,853	£1,370,359	

#### PROJECT ACTIVITY

- Four large scale features introduced into the display 2022 display
- A further two large scale features to be introduced to 2022 display in November.
- 21 large scale cross road features delivered by 2<sup>nd</sup> September for 2022
- All feature upgrades completed for September 2<sup>nd</sup> 2022
- Odyssey illumination on promenade.
- Working with artists Chila Kumari Singh Burman and also a Canadian artist regarding the 2023 illuminations display
- Infrastructure upgrade to restart January 2022
- Technical rehearsals re projectors and interaction displays starting w/c 31<sup>st</sup> October

# **OUTPUTS/OUTCOMES ACHIEVED TO SEPTEMBER 23**

Output and Outcome Targets by scheme end	Achieved (Y/N)
£ spent directly on project delivery (either local authority (£4500000)	N (£1,370,359)
£ co-funding spent on project delivery (private and public) £8750000)	N (£3,214,234)
£ co-funding committed (private and public (£8750000)	Υ
No of temporary FT jobs supported during project implementation (4)	N (2 currently)
No of full-time equivalent (FTE) permanent jobs created (4)	N
Number of artists supported in developing new skills (5)	N (3 currently)
Facilitate additional 1.75 million additional visitors (1750000)	N

# **PROJECT RAG RATING** (see DHLUC RAG rating at end of this Annex)

RAG Rating Delivery	RAG Rating Spend	RAG Rating Risks
2	3	2

## **LATEST PROJECT IMAGES**

# **Odyssey Feature**





New robot arm



#### 2) BLACKPOOL AIRPORT ENTERPRISE ZONE

This project aims to support business and jobs growth within the Blackpool Airport Enterprise Zone through the creation of new highways and associated infrastructure that will aid in the mitigation of a number of existing barriers to development. Firstly, this project looks to create a new entry and exit point for traffic into the Blackpool Airport Enterprise Zone to the east of the designated area, negating the business park's current status as a cul-de-sac and reducing travel times and standing traffic, particularly at peak vehicle flow times. Secondly, its route through the east of the Enterprise Zone will also open up 10.5 hectares of previously inaccessible development land for the creation of serviced plots, therefore managing the current lack of new development space within the Enterprise Zone to accommodate businesses looking to locate and grow there. This £18m scheme, with £7.5m of Towns Fund monies, will be delivered by Blackpool Council as scheme promoter and accountable body, with the Council's Enterprise Zone team leading on project delivery.

#### FINANCIAL POSITION AT END SEPTEMBER 2023

APPROVED TOWN DEAL SPEND			
Total Town Deal Allocation	Allocation to 31 March 2023	TOTAL SPEND TO END SEPTMEBER 2023	
£4,500,000	£3,045,000	£1,232,822	

#### **PROJECT ACTIVITY UPDATE**

- Division Lane West (Sports Village development) upgrade and resurfacing complete
- Sport Centre and 194 space Car Park completed. Utilities expected to complete connection and testing in November 2022.
- Geotechnical consultants engaged. Ground investigation re-scoped. Readying for Ground investigation tender in October.
- Work will begin on the Division Lane Junction with Common Edge Lane in January
   2023 public event to be held in December 2022 to engage with local residents.
- Design package for Division Lane West (Highways Area F) complete and ready for tender.
- RSA 2 for Division Lane West (Area F) approved.
- Engagement with United Utilities to adopt the sustainable drainage elements underway (Section 104 agreement).
- Outline planning consent secured 11.10.2022. Awaiting decision re green belt from secretary of state
- Delivery Plan to be presented at the December Executive meeting to agree additional borrowing requirements

# **OUTPUTS/OUTCOMES ACHIEVED TO DATE**

Output and Outcome Targets by scheme end Achiev	ved (Y/N)
£ spent directly on project delivery (£7,500,000)	N (£1,232,822)
£ co-funding spent on project delivery (£10500000)	N (£633,122.89)
£ co-funding committed (private and public £10500000)	Υ
Total length of new cycle ways Transport (0.6km)	N
Total length of new pedestrian paths (0.7km)	N
Total length of newly built roads (0.6km)	N
Total length of pedestrian paths improved (0.3km)	N
Total length of resurfaced/improved road (1.8km)	N
No. of trees planted (15)	N
Amount of public realm improved (105000 m2)	N
# of additional enterprises with broadband access =>30mbps (Minimum 12)	N
# of additional residential units with broadband access =>30mbps (minimum 37)	) N
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# **PROJECT RAG RATING** (see DHLUC RAG rating at end of this Annex)

RAG Rating Delivery	RAG Rating Spend	RAG Rating Risks
4	3	4

## **LATEST SCHEME IMAGES**

Image 1 Sports Pavilion 90% complete.



Image 2 Division Lane West pre upgrade



Image 3 Division Lane West upgrade



Image 1 Division Lane West Access road upgrade to Sports Pavilion near to completion (with retained trees).



Image 2 Access road to Sports Pavilion 2.



Image 3 Car Park before upgrade.



Image 4 New car park featuring Sustainable drainage.



Image 9 New footpath / cycleway at Division Lane West (under construction)

#### 3) THE EDGE

The core aim of the project is to expand the quality and range of flexible managed workspace within Blackpool town centre to accommodate the needs of new and growing small businesses; complemented by tailored business advice for growth-ambitious small businesses. Stanley Buildings was identified as the suitable building within the town centre to achieve this aim. Local authority owned and ideally located given its proximity to several flagship regeneration projects, local amenities and transport networks.

The Edge is the name given to the proposed expanded managed workspace aiming to knit together large parts of the upper floors of the building to create a vibrant business hub providing a choice of offices, meeting rooms, co-working and breakout space. Council co-investment will ensure the renovation of the wider Stanley Buildings, including ground floor shopfronts and repurposed adjacent building.

#### The Edge aims to :-

- a) Create a destination small business hub, enabling innovative and high growth businesses to expand; accessing bespoke support on their business growth journey;
- b) Address market failure by meeting unfulfilled demand for affordable serviced office space for small businesses within the town centre;
- Facilitate the creation of skilled job opportunities in growing business sectors, ensuring businesses have key facilities such as full fibre infrastructure, as well as business networks and know how on which to thrive;
- d) Strengthen business support provision ensure it is demand-driven and relevant to the needs of growth-oriented Blackpool businesses.
- e) Bring sensitive refurbishment and regeneration to a signature 1930's locally listed building

The project is a £6.8m capital scheme (£4.5m of Town Deal; £2.3m Council co-funding to be included within the capital programme) delivered by Blackpool Council as scheme promoter and accountable body.

#### **FINANCIAL POSITION AT END SEPTEMBER 2023**

APPROVED TOWN DEAL SPEND			
Total Town Deal Allocation	Allocation to 31 March 2023	TOTAL SPEND TO END SEPTMEBER 2023	
£4,500,000	£3,513,434	£391,429	

#### **PROJECT ACTIVITY UPDATE**

- Contract maximum price for the building work received was significantly more than the budget available. Value engineering activity has been undertaken and has led to an options analysis being compiled. Senior Council officers will review the options in November and determine the next steps.
- Building works not started as originally planned and indefinitely delayed until scheme delivery viability confirmed.

#### **OUTPUTS AND OUTCOMES ACHIEVED TO DATE**

Output and Outcome Targets by scheme end	Achieved (Y/N)
£ spent directly on project delivery (£4500000)	N (£391,429)
£ co-funding spent on project delivery (£2300000)	N
£ co-funding committed (private and public £2300000)	Υ
No. of temporary FT jobs supported during project implementation (33)	N
No. of full-time equivalent (FTE) permanent jobs created through project (230)	N
No. of enterprises receiving non-financial support (150)	N
No. of heritage buildings renovated/restored (1)	N
Number of new non-domestic buildings with green retrofits completed (1)	N
Amount of office space renovated/improved (1200)	N
No. of additional enterprises with broadband access of at least 30mbps(79)	N

# **PROJECT RAG RATING** (see DHLUC RAG rating at end of this Annex)

RAG Rating Delivery	RAG Rating Spend	RAG Rating Risks
4	5	5

### **LATEST SCHEME IMAGES**

## **Proposed Before and After Scheme Visual**





# Before and after tile repair trial 1





### Before and after tile repair trial 2 (after exposing steelwork)





**Mosaic Tiles Condition** 



### 4) BLACKPOOL CENTRAL COURTS RELOCATION

This project aims to support the development of Blackpool Central, a £300m private sector investment in Blackpool's visitor economy, by accelerating site assembly. At present, the development of the full site proposed for Blackpool Central is inhibited by the presence of inuse County and Magistrates Courts and a former Police HQ, which occupy a prominent and large area within the wider site boundary. In order to realise its full potential, HMCTS services need to be relocated, and the current tired facilities demolished, along with the former Police HQ, with subsequent land treatment works being undertaken to leave a cleared and clean site. The investment of £6.95m in this project will both support the relocation of HMCTS services from the current site on Chapel Street to a new site at Devonshire Road, close to the town centre, and allow for the demolition of the existing Courts and former Police HQ buildings, as well as treatment of the site. The creation of a major mixed leisure, hospitality and food and beverage development, with associated infrastructure, on the Blackpool Central site will be a major driver in Blackpool achieving its goal of becoming a year-round visitor destination. If the current Courts and former Police HQ site could not be cleared, the development potential of the site would be significantly reduced, meaning the development

would have less of an economic impact and a reduced transformative effect on the local area.

The rationale for the project is based on market failures and equity. The private sector would be unable or unwilling to undertake the proposed development without public sector intervention, and significant employment benefits might not be realised without this intervention.

#### **FINANCIAL POSITION AT END SEPTEMBER 2023**

APPROVED TOWN DEAL SPEND		
Total Town Deal Allocation	Allocation to 31 March 2023	TOTAL SPEND TO END SEPTMEBER 2023
£6,950,000	£74,809	67,281.21

### **PROJECT ACTIVITY UPDATE**

- On Thursday 10<sup>th</sup> November, The Council received confirmation of formal Government approval was announced regarding funding for the delivery of the new courts building (circa £40m) which will be provided to His Majesty's Courts and Tribunal Service. This provided a major step forward in the overall scheme development.
- In anticipation of funding approval, HMCTS had already commenced some early site works including site investigations and various studies of the site (topographical & ecological).

#### **OUTPUTS AND OUTCOMES ACHIEVED TO DATE**

Output and Outcome Targets by Scheme end	ACHIEVED (YN)
£ spent directly on project delivery (£6,950,000)	N (£67,281)
£ co-funding spent on project delivery (£37,000,000)	£0
No. of temporary FT jobs supported during project	0
implementation (1)	
No. of full-time equivalent (FTE) permanent jobs created	0
(1)	0
Number of public amenities/facilities created (1)	0
Number of sites cleared (1)	0
Amount of rehabilitated land (8000m2)	

**PROJECT RAG RATING** (see DHLUC RAG rating at end of this Annex)

RAG Rating Delivery	RAG Rating Spend	RAG Rating Risks
2	1	2

#### **LATEST SCHEME IMAGES**

The images below are taken from the Blackpool Central project. This is linked to the Town Deal scheme, as the site of the existing courts is to be redeveloped as part of Phase 3 of the leisure scheme being brought forward by private developers Nikal Ltd. There are no current photos of the existing courts being demolished, as this cannot be undertaken until the new courts facilities have been constructed . Photographs show the construction of the new multistorey car park on Blackpool Central.





### 5) MULTIVERSITY

The overall vision for the project is to bring forward regeneration proposals through the creation of a new 'Multiversity Campus' in the heart of Blackpool Town Centre. The Multiversity Campus will facilitate the aspirations of Blackpool & the Fylde College (to create a world class University learning environment that will be carbon neutral in operation.

'University Centre Blackpool' will be a unique proposition, providing a cutting-edge response to local, regional, and national priorities delivered by the College. Through a high quality, dedicated and distinctive technical and professional curriculum, co-created with employers and in partnership with Lancaster University, UCB will support high-level skills growth and individual success, now and in the future. With courses focusing on automation, mobility, artificial intelligence, data, population ageing and sustainability, the Multiversity will focus on training, learning and education opportunities for regional businesses to up-skill their workforces. The College's existing University Centre Campus at Park Road in Blackpool is situated away from the town centre amenities and rail network and is as such is disconnected from the core of the Town. The College needs to relocate from its current campus to realise its full potential in collaboration with Lancaster University as UCB.

It is not economically viable to repurpose the existing campus buildings and there is insufficient site capacity for the additional floorspace that is required to achieve the vision of the UCB. The College is therefore looking for a new campus site where it can expand and refocus its higher education offer to incorporate a wider range of higher-level technical qualifications and is seeking to relocate to a new site, which is located near to the Talbot Gateway Central Business District on the edge of Blackpool Town Centre.

The relocation to a new carbon neutral in operation campus will improve education, skills and learning in Blackpool and the wider area and provide a major contribution to the regeneration of Blackpool Town Centre.

The overall Multiversity scheme is an estimated £65m, the first stage of which involves the purchase of the site using £9m Towns Fund. The full scheme £9m of Town Deal monies will be delivered by Blackpool Council and the College as scheme promoters and accountable bodies who will work in collaboration to deliver the project. A separate £40m submission has been made into the Levelling Up Fund.

APPROVED TOWN DEAL SPEND			
Total Town Deal Allocation	Allocation to 31 March 2023	TOTAL SPEND TO END SEPTMEBER 2023	
£9,000,000	£6,060,000	£40, 531	

#### PROJECT ACTIVITY UPDATE

- Letters have gone out to all residents and property owners in the area with regards to interest in property acquisition
- Negotiation activity ongoing with those who have responded positively and several properties have now reached agreement
- LUF funding announcement not now anticipated until end of the year, although the new government may impact on this and hence project delivery timescales

### **OUTPUTS/OUTCOMES ACHIEVED TO DATE**

Output and Outcome Targets by scheme end	Achieved (Y/N)
**Note – all the below subject to review further to LUF Funding decision	
£ spent directly on project delivery (9000000)	N (£40,531)
£ co-funding spent on project delivery (private and public £76000000)	N
£ co-funding committed (private and public £76000000)	N
# of temporary FT jobs supported during project implementation (493)	N
Amount of capacity of new or improved training or education facilities (36	600) N
# of learners/students/trainees gaining completing courses (680)	N
# of learners/trainees/students enrolled (680)	N

### **PROJECT RAG RATING**



#### **LATEST PROJECT IMAGE**

#### **Proposed Multiversity Visual**



#### 6) REVOE COMMUNITY SPORTS VILLAGE

The Revoe/Southern Quarter Community Sports Village project has been designed to respond to need identified in the local community, and to leverage and enable investment within the Blackpool FC Bloomfield Road ground and surrounding environment. Without a comprehensive and joined-up approach to the design and delivery of this project, investment could result in greater severance of the existing Revoe community, and undermine the potential to deliver community facilities that will benefit local people for years to come.

The overall project aim is to establish a sports village with leisure, education, and residential uses using £6.5m Town Deal while leveraging up to £17m of private and other investment.

Bloomfield Road – the home of Blackpool Football Club, whilst an important asset for Blackpool, its East Stand is a temporary structure in need of significant investment. More widely, there is vacant brownfield land between the Foxhall residential development area and Bloomfield Road which has stood undeveloped for a number of years. This area of land is fenced off and not open to the community. The hard standing, parking areas and disused land do not offer any wider community benefit or facilitate / enable community integration.

As discussed above the deprivation around the Football Club is material and extensive. Therefore, there is a clear need to invest in the area and improve many of the shortcomings and challenges currently faced by the local community. Sports and Playing Pitch Need: The Blackpool FC Community Trust has been working with the local community over a sustained period of time to provide support and opportunities for football and sports related programmes across a number of age groups. In the current area, which includes three local

schools, no current facilities exist and chance to engage in such activity is very difficult.

The project will include the direct delivery of the following within a coherent Sports Village:

- 1x Under 16s 3G pitch
- 4,600 seat new East Stand with associated within-stand concourse to support match day activity
- New club shop, club bar and ticket office to North Stand frontage
- New Timber Yard to support retention of existing business (Firwoods)
- 7,332m2 public realm delivery to include creation of new North Stand Public Realm
- 139 reprovided car parking spaces

And enable and safeguarded delivery of:

- 7,410m2 brownfield land for the purposes of future development to Central Drive frontage
- 6,709m2 brownfield land for the purposes of additional sports infrastructure delivery

#### **FINANCIAL POSITION AT END SEPTEMBER 2023**

APPROVED TOWN DEAL SPEND		
Total Town Deal Allocation	Allocation to 31 March 2023	TOTAL SPEND TO END SEPTMEBER 2023
£6,545,818	£1,628,195	£420,743

#### PROJECT ACTIVITY

- Spoil removal and clearance has continued and is 95% complete, with some elements of fencing still to be completed.
- Development plans have been updated for the community sports pitches with a view to planning submission in October.
- Consultation between Blackpool Football Club Community Sport Trust and the Football Foundation has continued with a view to making application for funding Spring 2023.
- Notification letters issued to all properties in and around Henry Street and immediate areas 26<sup>th</sup>
  October. Second letter to be mailed out to targeted 'acquisition properties' in early November.
  Henry Street negotiations to be undertaken by Avison Young.

Output and Outcome Targets by Scheme end	ACHIEVED (YN)
£ spent directly on project delivery (£6,950,000)	N (£420,743)
£ co-funding spent on project delivery (£37,000,000)	£0 (although funds have been
	expended on fee's which have
	not yet been recorded)
No. of temporary FT jobs supported during project implementation (1)	0
No. of full-time equivalent (FTE) permanent jobs created (1)	0
Number of public amenities/facilities created (1)	0
Number of sites cleared (1)	1
Amount of rehabilitated land (8000m2)	7000m <sup>2</sup> (area of where spoil has
	been removed from north east
	corner – Central Drive / Rigby
	Road)

# **PROJECT RAG RATING** (see DHLUC RAG rating at end of this Annex)

RAG Rating Delivery	RAG Rating Spend	RAG Rating Risks
3	2	3

## **LATEST PROJECT IMAGES**





**Cleared Site looking South and North** 

# Cleared site behind the football club North Stand



The project purpose is to support young people in the town to access jobs and training and to make a fully supported and smooth transition from school or unemployment into a positive destination.

The Platform provides a 'one stop shop' or 'one place base' for young people providing quality advice for young jobseekers aged 16-24. The Platform is a focal point for young people and space for partners to collaborate and pilot what works, with a view to refining future service delivery and longer-term investment. The scheme has repurposed what was a vacant town centre unit within Bickerstaffe House, to deliver provision.

This project has been very successful as a Community Renewal Funded project from November 2021 until the end of September 2022. During this period, the project worked with 393 young people with 98 accessing work. 127 people had accessed training/support too.

It became a Town Deal funded project only from October 1st and hence no scheme delivery detail is provided at this stage.

### **External and internal images of the Platform Facility**



**DLUHC RAG** 

<u>Delivery</u>	<u>Score</u>	<u>Spend</u>	<u>Score</u>	<u>Risks</u>	<u>Score</u>
Major issues causing significant delays (more than 6 months); processes interrupted or not carried out as planned (E.g. planning permission not secured); or significant changes to project. Project likely to under-deliver on forecast outputs.	<u>5</u>	A variance of over 50% against profiled financial forecast (total expenditure) or significant changes to project finances required (increases or decreases) due to poor or delayed delivery.	<u>5</u>	Project includes significant risks that are both high impact and high likelihood. Risk responses not yet planned.	<u>5</u>
Issues arising causing long delays to the timetable (3 to 6 months) but no significant changes required to overall project. Outputs may still be deliverable but challenging.	<u>4</u>	A variance of between 30% & 50% against profiled financial forecast (total expenditure).  Budget changes have been required due it issues with project delivery.	<u>4</u>	Project with significant risks that are either high impact or high likelihood. Risk responses planned but not implemented.	<u>4</u>
Issues arising causing short delays to the timetable (less than 3 months).  Outputs still deliverable but require re-scheduling.	<u>3</u>	A variance of between 15% & 30% against profiled financial forecast. Some budget changes have been required.	<u>3</u>	Project with some risks that have medium impact and/or medium likelihood. Risk responses planned and implemented.	<u>3</u>
Minor issues have arisen causing only small delays. Project is on track to deliver outputs.	<u>2</u>	A variance of between 5% & 15%. Small re-profiling changes to budget required.	<u>2</u>	Project with some risks that have medium impact but low likelihood. Risk responses planned and implemented.	<u>2</u>
No problems. Project is on track to deliver outputs and keeping to schedule.	<u>1</u>	A variance of up to 5%. Spend is largely on track with any minor slippage expected to be picked up by the end of next quarter.	<u>1</u>	All risks are tolerable with low impact and likelihood and do not require a response.	<u>1</u>